Dear Colleagues,

We are looking forward to vaccinating as many people against COVID-19 as quickly as possible. We are eager to play a leading role in not just treating people with COVID-19—but in preventing it and finally ending the pandemic.

Many questions have been raised regarding more specificity around the plan for vaccinations at Michigan Medicine and the broader University. While this continues to evolve because we do not have final guidance from federal and state agencies, we have a comprehensive plan in place and are prepared to adjust as necessary.

As a reminder, we are following the recommendations established by the Centers for Disease Control and Prevention (CDC) and the Michigan Department of Health and Human Services (MDHHS), which are outlined below:

- Phase 1A includes people serving in health care settings who have direct or indirect exposure to patients or infectious materials and are unable to work from home, as well as residents of long-term care facilities.
- Phase 1B includes workers in essential and critical industries, including workers with unique skill sets such as non-hospital or non-public health laboratories and mortuary services.
- Phase 1C includes people at high risk for severe COVID-19 illness due to underlying medical conditions, and people 65 years and older.
- Phase 2 is a mass vaccination campaign for all adults.

Additional information on the groups in Phase 1A can be found at https://drive.google.com/file/d/1KJ2DADK01cndj2KrngaGunUD7E3xCri1hc/view. As the details for Phases 1B, 1C and Phase 2 are finalized by the CDC and MDHHS, this information will be updated and posted.

To summarize what has been achieved thus far this week:

- We received 1,950 doses of vaccine on Monday.
- Our plan was to vaccinate about 200 people this week to make sure all of our systems are working properly. We have been rigorously testing this week to ensure the integrity of our pharmacy logistics and supply chain plan, validate assumptions about our capacity to safely administer while ensuring social distancing for all participants, ensure proper PPE on hand for all participants, and validating submissions to the state vaccine registry.
- Importantly, this week, through information gathered in the BlueQueue survey, we were able to ensure the highest risk individuals (65 and over and/or those with high-risk medical conditions) in Phase 1A, Priority Tier 1 who indicated they want the vaccine will be able to schedule a vaccination next week.
- Beginning Monday, we will vaccinate 400-600 employees per day until all of the vaccine in the first shipment is used.
Federal and state agencies are determining the number of doses we will receive and timing of the next shipment as soon as possible. We believe we will receive notification of doses on a weekly basis. As soon as we receive notification, we will send invitations from BlueQueue to schedule appointments. We are prepared to scale up to safely administer all received vaccine.

As we move into full-scale operations next week, we are gathering key statistics on the vaccination effort and will include them in our regular updates beginning on Monday.

We are continuously updating vaccine FAQs. Please go to https://mmheadlines.org/2020/11/covid-19-vaccination-planning-faqs/, where the questions are segmented into:

- General
- Effectiveness & Safety
- Vaccine Eligibility
- Logistics
- BlueQueue Information

If you have not yet responded to the BlueQueue questionnaire that indicates whether you want to be scheduled for a vaccination, please do so at: https://umichumhs.qualtrics.com/jfe/form/SV_8oywy6UbWKlKx4p

In addition, there is a Michigan Medicine Town Hall on Friday at 2 p.m. dedicated to addressing questions regarding the COVID-19 vaccination process. To attend the virtual meeting, go to: https://mmheadlines.org/2020/12/leaders-to-host-virtual-town-hall-on-friday-dec-18/.

We are committed to providing you with timely, transparent information. If you have questions, please feel free to submit them to bluequeue@med.umich.edu.

Sincerely,

Marschall

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